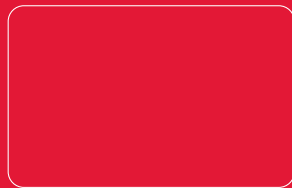
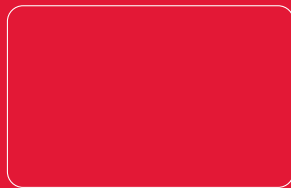


Public Access

Strong increase in growth and profitability



Public Access

In the last two years, portfolio restructuring measures and an operational improvement program have allowed Public Access to accelerate growth from a one digit rate to 14.7% and EBIT from a negative margin to 9% in 2006.

SkiData

Historical 2006 results

SkiData, which celebrates its 30th anniversary in 2007, posted its best results ever in 2006.

In North America, turnover grew by 41%. As a result of the expansion of its distributor network, SkiData has been able to gain a strong foothold in this market where its brands and products are now well known, especially in the field of parking systems.

In the Asia/Pacific region, turnover increased by more than 66%, in particular with two key projects in South Korea and Australia. In India, SkiData has cooperated with a local partner to set up a structure that is intended to reinforce its development in this promising market.

Important projects in the Middle-East/Africa region have led to the opening of a new SkiData regional office in Dubai earlier than planned.

In Europe, SkiData has maintained strong growth, especially as a result of developments in key Eastern European markets such as Poland and Russia.

New product strategy

2006 has seen the repositioning of SkiData, which aims to evolve from a segment-specific product vendor to an "All Access" solution provider serving a worldwide market.

This new strategy has involved important technological changes. A common platform for all applications is being developed in order to migrate SkiData's current vertical product portfolio towards a market-driven, horizontal product architecture. Thanks to two interfaces, this platform remotely manages not only the equipment installed in the field (gates, turnstiles, etc.), but also peripheral applications such as pay desks, call centers and web sites. On the basis of this platform, SkiData offers solutions that are designed for specific applications or for use across various business segments.

In addition, the platform includes a remote applications management system through which active preventative maintenance can be carried out by detecting problems early on. This new software application allows substantial reduction of operational costs whilst greatly reducing time-to-market and therefore improving customer service.

To emphasize the change in philosophy, SkiData has completely revised its corporate identity and launched a new logo and a new graphic design for its products.

Success of new generation systems

New products were highly successful in 2006. In the parking sector, the remotely-controlled networking systems, as well as cash registers supporting the use of credit cards, have won the operators over.

In the ski sector, the Freemotion platform is another example of this success: from the moment of its commercial launch, more than 500 units were sold in just a few weeks. This is explained by the advantages of the gates: they remain open unless they detect the presence of a user without a valid ski pass, thus allowing the crowd of skiers to pass through much more rapidly.



Freemotion system

Optimized cost control

Cost control was substantially improved in 2006, especially through a recentering of the product portfolio, technological innovations and enhanced logistics management. These changes resulted in optimized customer service.

Storage and warehousing services were outsourced, leading to a cost reduction and improved delivery times. The "Next-Day Delivery" service was established, guaranteeing the delivery of spare parts to regional distributors and subsidiaries worldwide within 24 hours.



Hong Kong Airport car park

Leader in airport parking systems

SkiData is a leading name in the airport parking segment, with systems installed in the airports of Hong Kong (China), Melbourne (Australia), Bergamo (Italy), London-Heathrow (England), Glasgow (Scotland), Munich (Germany), Lille (France), Amsterdam-Schiphol (Netherlands), Unique-Zurich (Switzerland) as well as various cities in North America.

Car Access segment

This segment has achieved an excellent year 2006. The Shop&Go solution was favorably received, and several systems have already been deployed. Thanks to scanners connected to the shops' cash registers, parking tickets can be read and validated at the moment when purchases are paid for, thus avoiding the customer having to use a pay-on-foot machine. The system allows shops and car-park operators to offer clients various advantages: free parking if a purchase is made, first hour free, etc.

SkiData also offers its clients new services such as centralized data storage and archiving (Data Warehouse) together with analytical tools and remote maintenance and software updating functions (REMCO – Remote Control).

Airports

The Airport segment has profited from SkiData technological innovations. Operators require more and more frequently parking solutions that support local payment systems whilst ensuring maximum ease of use for operators and end consumers.

In 2006, Hong Kong Airport decided to have all of its parking facilities fitted with SkiData parking management systems. The SkyCity airport complex includes business parks, hotels, shopping malls as well as ferry and train stations. Apart from the passenger parking facilities, the area to be equipped with SkiData systems includes AsiaWorldExpo – an international exhibition center – and the SkyPlaza business and shopping complex. The systems are managed centrally from the control room and support the use of the payment cards most used in the region, including the Octopus and VEP (Visa Express Payment) cards.

In Europe, Munich airport, a client for over fifteen years, has renewed its trust in SkiData by choosing its very latest parking management technology to upgrade its parking installations. SkiData has a strong presence in Germany, a market dominated historically by national suppliers.

Shopping malls and cultural sites

In Australia, SkiData, in co-operation with its local partner Wilson Parking, has won a contract to provide access control equipment for six shopping malls in Canberra, Melbourne and Sydney. The contract signed with the Westfield Group, the world's largest retail property group, is the largest ever awarded in the Australian parking systems market. The systems, which include SkiData's new Easy.Cash stations, are managed and maintained from a control center based in Melbourne.

In the United States, SkiData sustained its rapid growth with numerous systems deployed throughout the country. In the area of parking management systems, new deals include the prestigious New York Philharmonic and a shopping, business and hotel complex in Baltimore (Maryland).

In France, Vinci Park, the country's largest car park operator, has awarded contracts to SkiData for several projects in the Champs-Élysée district of Paris. France's second-largest parking provider, Epolia, has also chosen SkiData to equip the parking facilities of the Louvre museum.

SkiData has made good progress in key Eastern European markets, with a first parking installation in Poland for Zlote Tarasy, an important shopping, business and leisure center in Warsaw. In Russia, the Ritz Carlton Hotel, situated in Red Square, has also been equipped with a SkiData parking solution.



People Access segment

After the Freemotion access system for ski resorts, SkiData has launched a new reader called People.Gate, based on the architecture and philosophy of the new All Access platform. It is an example of the new approach by which the technologies developed for a particular segment are utilized for innovation in other segments. This new reader has a modular design and various optional elements such as biometric control can be added as needed.

Designed to manage large visitors volumes and already in use at numerous stadiums throughout the world, the Handshake solution is going from strength to strength: a success that is mainly the result of its ability to interface easily with third-party ticketing systems, as well as its visitors management and follow-up functionalities.

Mobile phone-based ticketing systems have also won the approval of operators, both in the segments of stadiums/leisure facilities and ski resorts.

Other technological innovations, such as the tourist access cards for particular destinations, further illustrate SkiData's product development dynamics.

Stadiums and arenas

In Europe, the stadium sector was especially stimulated in 2006 by the World Football Cup. SkiData's installations at several German stadiums (Munich, Stuttgart, Kaiserslautern and Hamburg) have aroused the interest of many other clubs. As a result, several new deals were signed in 2006 with European first league football clubs in the United Kingdom (Manchester United, Coventry City, Aberdeen, Everton), Norway (Ullevall), France (FC Nantes) and Italy (Lecce, Bergamo, Napoli, Mantova). Other projects are also under discussion for 2007.

In Italy, where SkiData holds a strong position in the stadium segment, the new security measures imposed by the government at the beginning of 2007 will require numerous stadiums to review their installations and especially their physical access control systems. Various projects are under discussion in this respect as well.

In England, a system has been installed to manage visitors' access to the prestigious Ascot racecourse.

In North America, SkiData was chosen for the installation of a contactless access system for the venues hosting the Hawaii Winter Baseball, a prestigious professional baseball league event. The installation consists of an integrated solution that includes People.Gate readers and has the ability to read cards based on Sony's FeliCa technology – a very common mobile payment and ticketing technology in Asia. In the stadium segment, electronic access systems are not very widespread in North America, and this project represents a key reference for a further penetration of this market.

Also in the United States, SkiData will equip the site of the Houston Ballet (Texas) with a Handshake solution.

Ski

The year 2006 marked the arrival of SkiData on the South Korean market, with the installation of an access management solution for Kangwon Land, a vast complex that includes a ski resort, hotels, casinos and theme parks. SkiData is providing a solution integrating with the existing systems at the points of sale and enabling the management of access to all the activities offered throughout the resort. As Kangwon Land is a landmark resort in South Korea, the SkiData solution has already aroused the interest of other Korean operators.



Kangwon Land, South Korea

The domain of Madonna di Campiglio in Italy, which hosted the World Ski Championship, chose SkiData as supplier of an access solution which includes a ticketing service integrated with Italy's principal issuer of credit cards, CartaSi. An identical system has also been adopted by the operator Promotur in the Friuli region. Users can charge their ski pass to their credit card, either by SMS or at a sales office. The popularity of these new solutions both with operators and the public has led other resorts to follow suit; as a result, several new Italian projects are planned for 2007.

In Germany, SkiData was chosen to supply access solutions to the Allgäu region, one of Europe's key ski regions which includes fifteen operators. The initial phase of the project began at Ski Pool Oberstaufen. The system will include a guest card allowing visitors to access various services, including ski lifts and public transport. The SkiData solution will manage the accurate distribution of revenues among all operators.

Sites and events

In China, the Shanghai branch of the London-based Madame Tussaud's wax museum opted for a SkiData solution to manage access to its amusement park in the center of Shanghai. SkiData is already well established on the Chinese market with systems installed at the Beijing Fair/China International Exhibition Center, the China Tennis Open and the Gong Ti Stadium (People's Stadium) in Beijing.

In the Middle East/Africa region, important projects are in preparation for 2007. SkiData already enjoys a strong presence on these markets with access solutions installed at the Dubai Sunny Mountain Skidome as well as the Wild Wadi Water Park in Dubai.

In Italy, a system has been installed to manage access to the different sites and attractions in and around the Duomo of Florence (church, museum, towers).

In addition, a SkiData solution has been chosen to manage access for the 2007 Cricket World Cup in the Caribbean.

polyright

Securitas Group takes a stake in polyright

In January 2007, the Swiss Securitas Group, a world leader in physical security, and the Kudelski Group announced the signature of an agreement on the acquisition by Securitas of a 50% stake in the capital of polyright SA. The alliance will give polyright access to its new shareholder's first-rate sales, distribution and after-sales service network. The objective is to reinforce polyright's market leadership and intensify its business activity both in Switzerland and abroad.

polyright is specialized in the development and commercialization of the market's most advanced multifunctional smartcard-based management system. This platform is especially designed for applications in the fields of education (universities, schools), health (hospitals, clinics) and business (corporations). Using a single smart card, polyright solutions enable the integrated management of all functions linked to security, time management and electronic-wallet payments (cafeterias, restaurants, photocopiers, printers, vending machines, etc.). The partnership with Securitas will further strengthen security modules.

Prestigious schools and universities (EPFL, Universities of Fribourg, Neuchâtel and Bern), clinics (Hirslanden Group, Genolier) and international corporations (Merck Serono, Philip Morris International, Eaton) are among polyright's customers. polyright also provides access systems to some international events such as the Strategic Arab Forum in Dubai.