

Balance sheet

In mio CHF

Assets	31.12.2002	31.12.2001	Variation	In %	Shareholders' equity and liabilities	31.12.2002	31.12.2001	Variation	In %
Fixed assets					Shareholders' equity				
Intangible assets	22.7	24.8			Share capital	513.6	512.9		
Long-term investments	10.9	11.7			Share premium and reserves	46.7	48.0		
Loans	0.0	3.4			Total shareholders' equity, Group's interest	560.3	560.9	-0.6	-0.1%
Land and buildings	32.3	35.6			Minority interests	20.6	19.9		
Fixtures and fittings	26.0	24.3			Total shareholders' equity	580.9	580.9	0.1	0.0%
Total fixed assets	91.9	99.8	-7.9	-7.9%	Long-term liabilities				
					Provisions	22.5	41.3		
Current assets					Convertible bond	319.2	0.0		
Inventories	49.1	54.1			Other long-term loans	10.9	3.8		
Work in progress	9.0	0.4			Total long-term liabilities	352.6	45.1	307.5	682.2%
Trade accounts receivable	212.8	292.3			Current liabilities				
Other trade accounts receivables	0.0	30.9			Bank overdrafts	36.5	51.7		
Other receivables	33.7	28.5			Trade accounts payable	101.3	111.4		
Cash and cash equivalents	753.1	415.9			Advances received from clients	9.4	13.6		
Total current assets	1'057.7	822.0	235.7	28.7%	Other payables	23.1	33.7		
					Short-term provisions	21.9	31.6		
Total Assets	1'149.6	921.8	227.8	24.7%	Accrued liabilities	24.0	53.7		
					Total current liabilities	216.1	295.8	-79.8	-27.0%
					Total Shareholders' equity and liabilities	1'149.6	921.8	227.8	24.7%

Consolidated income statements

In mio CHF	31.12.2002	31.12.2001	Variation	In %
Sales	384.7	439.8		
Capitalization of new product development costs	17.7	15.6		
Total income	402.4	455.4	-53.1	-11.7%
Cost of goods and components sold	-152.3	-185.7		
Gross margin	250.0	269.8	-19.8	-7.3%
Salaries and wages	-120.4	-86.6		
Operating expenses	-40.0	-44.2		
Sales and administration costs	-43.6	-36.7		
Non-recurring operating costs (reorganization)	-22.5	0.0		
Change in provisions	-14.9	-3.1		
EBITDA, Operating income before interest, taxes, depreciation and amortization	8.6	99.2	-90.6	-91.3%
Depreciation and amortization	-20.7	-16.2		
Impairment (reorganization)	-19.9	0.0		
EBIT, Operating result	-32.0	83.0	-115.0	-138.6%
Financial income	86.0	17.1		
Financial expenses	-42.2	-3.1		
Extraordinary income	3.6	17.9		
Extraordinary expenses	0.0	-34.2		
Net result before tax and minority interests	15.3	80.7	-65.4	-81.0%
Income tax	-2.3	-9.1		
Net result of the Group	13.0	71.6	-58.6	-81.8%
Minority interests	-3.0	0.5		
Net result	10.0	72.1	-62.1	-86.1%
As a percentage of income				
Operating income	-8%	18%		
Net result	2%	16%		
Earnings per share (in CHF)				
Basic earnings per share	0.20	1.42		
Diluted earnings per share	0.50	1.42		

Cash Flow

In mio CHF	31.12.2002	31.12.2001	Variation
Net income, Group's interest	10.0	72.1	
	0.0	0.0	
Gain realized on financial investment	0.0	-17.9	
Shares allotted to employees	0.7	0.6	
Depreciation and amortization	20.7	16.2	
Impairment	19.9	0.0	
Gain on convertible bond buy back	-57.1	0.0	
Change in long-term provisions	-9.4	27.4	
Use of restructuring provision	-18.8	-29.7	
Minority interest in net income	3.0	-0.5	
Change in other receivables	30.9	-30.9	
Change in working capital	37.8	-13.5	
Net cash from operating activities	37.6	23.8	13.9
Investment of intangible assets	-23.8	-20.7	
Investment of tangible assets	-9.6	-14.7	
Investment of financial assets	-0.2	-11.3	
Realized gain on financial investments	0.0	17.9	
Sale / acquisition of subsidiaries, net of cash	0.5	-124.1	
Net cash used in investing activities	-33.1	-152.9	119.7
Change in long term loans	-7.5	-10.0	
Issuance of convertible bond net of issuance fees	545.5	0.0	
Convertible bond buy back	-83.1	0.0	
Interest paid on convertible bond	0.0	0.9	
Paievements from minority shareholders	-5.7	0.0	
Dividend paid to minority interest	-1.0	-1.0	
Net cash used in / from financing activities	448.2	-10.0	458.3
Effect of exchange rate changes on cash and cash equivalents	-115.5	0.6	
Movement in cash and cash equivalents	337.2	-138.5	475.8
Cash and cash equivalents at January 1	415.9	554.4	
Cash and cash equivalents at December 31	753.1	415.9	
Movement in cash and cash equivalents	337.2	-138.5	475.8

Change in Shareholders' equity

	Share capital	Share premium	Other reserves	Goodwill	Consolidated shareholders' equity, Group's interest	Minority interests	Total shareholders' equity
In mio CHF							
At January 1, 2001	499.3	49.8	146.0	-21.1	674.0	19.2	693.2
Shares issued for employees	0.6	-	-	-	0.6	-	0.6
Change in scope of consolidation	13.0	-	-	-196.4	-183.4	1.8	-181.6
Dividends paid to minority interests	-	-	-	-	-	-1.0	-1.0
Currency translation adjustment	-	-	-0.5	-	-0.5	0.4	-0.2
Write down on long-term investment	-	-	-1.8	-	-1.8	-	-1.8
Net income	-	-	72.1	-	72.1	-0.5	71.6
At December 31, 2001	512.9	49.8	215.7	-217.5	560.9	19.9	580.9
Shares issued for employees	0.7	-	-	-	0.7	-	0.7
Goodwill adjustment	-	-	-	8.2	8.2	-	8.2
Minority interests	-	-	-	-	-	0.7	0.7
Currency translation adjustment	-	-	-15.1	-	-15.1	-	-15.1
Write down of Swiss Airlines shares	-	-	-4.5	-	-4.5	-	-4.5
Net income	-	-	10.0	-	10.0	-	10.0
At December 31, 2002	513.6	49.8	206.2	-209.3	560.3	20.6	580.9